

## ANNUAL REPORT 2015

**Sackler Foundation  
Leiden**

Foundation Endowment for the Raymond and Beverly Sackler Chair of the history and culture of the United States of America and the Americas



KPMG Audit  
Document to which our report dated

**- 3 MAY 2016**

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## REPORT OF THE BOARD OF THE FOUNDATION

### Aims

1. The Foundation intends:
  - a. to improve the knowledge about and the understanding of the history and the culture of America, particularly the United States of America;
  - b. to contribute to improving the quality of education and scientific knowledge and research at the Leiden University in the field of the history and the culture of America, particularly the United States of America;
  - c. to establish and maintain a position of professor at the Faculty of Arts of the Leiden University in the field of the history and the culture of America, especially the United States of America, this chair will be called: a "The Raymond and Beverly Sackler Chair of the History and Culture of the United States of America and the Americas";
  - d. to improve the connections between and the knowledge and understanding of the people of the Netherlands and the United States of America;
  - e. to carry out whatever is appropriate to the above or could promote the above, defined as broadly as possible.
2. The Foundation seeks to achieve its aims by:
  - a. establishing and maintaining a fund to pay the costs associated with the above-mentioned chair and the associated position of professor;
  - b. supporting the University of Leiden in the establishment and maintenance of the above-mentioned chair and the associated position of professor.
3. The Foundation is a non-profit organization.

### Report of the Board of the Foundation

The 2015 Board Meeting was held on June 30<sup>th</sup>, 2015. During this meeting the 2014 annual report was approved by the Board.

According to the arrangements the Board assigned k€ 100 to the Faculty of Humanities concerning the "Sackler-chair".

The Board consist of the following members:

Board Membership	Starting date	Term of appointment
C.J.J.M. Stolker	09-02-2013	08-02-2017
H.W. te Beest	01-09-2005	01-05-2017
S.E. Buitendijk	01-09-2011	31-07-2016

### Policy plan

In accordance with ANBI status stipulations, the Foundation has a current long-term policy plan. This policy plan is approved by the Board each year, being the allocation of it, budget is accordance with the aims of the Foundation.

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**Report on activities*****Estate and portfolio management - Investment policy 2015***

The asset management of Sackler Foundation is executed by Rabobank. On behalf of the board of the foundation, the treasury committee of Leiden university monitors the development of the capital (including the return) as well as the asset mix of the portfolio (bonds and bank account). The management and the development of the capital is discussed once a year in a meeting between the treasury committee and Rabobank.

The capital of Sackler Foundation has in 2015 developed as follows:

**Capital at 1-1** **2.376.896**

***Return***

Direct return	79.324
Indirect return	-108.534
<b>Result</b>	<b>-29.210</b>

**Capital at 31-12** **2.347.686**

**Explanation**

In 2015 the return was M€ 0,003 of which M€ 0,080 concerns direct return (dividend and coupon interest), -/- M€ 0,109 indirect return (value decrease of stocks and bonds). In relation to the capital at the beginning of the year (M€ 2,545) this results in a return of 0,2%. In 2015 M€ 0,100 has been separated from the portfolio. The costs of administration were M€ 0,004.

The asset mix in 2015 was as follows:

Asset mix	2014 Q4	2015 Q1	2015 Q2	2015 Q3	2015 Q4
Bonds	95%	98%	98%	97%	96%
Investment account	5%	2%	2%	3%	4%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

Prof. dr. C.J.J.M. Stolker  
President



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**Report of the chair holder, Prof. Dr A. Fairclough**

**Report to the Sackler Foundation for the year 2015**

**Teaching**

Last year I taught a full complement of courses at both the B.A. and M.A. level, contributing to programs in History, International Studies, and North American Studies. Student evaluations were overwhelmingly positive.

**Research**

This year saw the completion of the NWO (Dutch government)-funded research project, "Democratization and Political Terrorism: The Formation and Destruction of a Two-Party System in the Red River Valley of Louisiana, 1865-1879." The project has resulted in the following publications/future publications:

Adam Fairclough. "Political Catastrophe: Reconstruction in Natchitoches, Louisiana, 1865-79." 130,000-word book manuscript submitted to University of Georgia Press.

Mark L. De Vries. *The Politics of Terror: Enforcing Reconstruction in Louisiana's Red River Valley*. Ph.D., Leiden University. Defended 6 April 2015.

"Between Equal Justice and Racial Terror: Freed people and the District Court of De Soto Parish, Louisiana, during Reconstruction." *Louisiana History* 56:3 (2015): 261-293.

David Ballantyne. "Pragmatic Loyalties and Dissent in Rapides Parish, Louisiana, 1861-1866." Submitted to *Civil War History*.

**Other publications:**

"Race, Politics and Geography in the Development of Public Schools in the Southern United States," in Peter Meusbürger en Laura Suarsana, eds., *Knowledge and Space, 8: Ethnic and Cultural Dimensions of Knowledge* (Frankfurt: Springer, 2015)

**Conference papers and public lectures**

"Raford Blunt and the Experience of Emancipation in Natchitoches, Louisiana," 2d Cosmopolis Conference, Abolition and the Idea of Slavery in Global Perspective, Bloemfontein, 18- 19 June 2015

"From Raford Blunt to Barack Obama: 150 Years of Freedom?" Keynote lecture, Netherlands American Studies Association, Leiden, 6 November 2015

**Administration:** Chair, Exam Committee, ALAS (Art, Languages and American Studies)

As I complete my final year as Sackler Chair, I wish to thank the Sackler Foundation for providing me with the opportunity to stimulate and encourage interest in American history at Leiden University, and in the Netherlands generally, over the past ten years.

Adam Fairclough  
Leiden, 17 December 2015



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ANNUAL REPORT 2015

- Balance sheet
- Statement of income and expenditure
- Explanatory notes



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## BALANCE SHEET AS AT 31 DECEMBER 2015

	2015	2014
(After appropriation of the results)		
<b>ASSETS</b>		
<i>Current assets</i>		
Bonds	€ 2,347,686	€ 2,376,896
Accounts receivable	€ 43,947	€ 44,147
Cash	€ 101,998	€ 129,305
<b>Total current assets</b>	<b>€ 2,493,631</b>	<b>€ 2,550,348</b>
<b>TOTAL ASSETS</b>	<b>€ 2,493,631</b>	<b>€ 2,550,348</b>
<b>LIABILITIES</b>		
<i>Equity</i>		
Initial capital	€ 2,282,303	€ 2,282,303
Additional capital	€ 163,973	€ 129,023
Other reserves	€ 56,710-	€ 34,950
<b>Total equity</b>	<b>€ 2,389,566</b>	<b>€ 2,446,276</b>
<i>Short term debts</i>		
Other debts	€ 104,065	€ 104,072
<b>Total short term debts</b>	<b>€ 104,065</b>	<b>€ 104,072</b>
<b>TOTAL LIABILITIES</b>	<b>€ 2,493,631</b>	<b>€ 2,550,348</b>



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## STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR 2015

	2015	2014
<b>INCOME</b>		
<i>Financial revenues</i>		
Intrest from bank accounts	€ 293	€ 2,337
Intrest from bonds	€ 79,324	€ 75,985
<b>Total financial revenues</b>	<b>€ 79,617</b>	<b>€ 78,322</b>
<i>Financial expenses</i>		
Unrealised capital result on securities	€ 0	€ 71,444
Realised capital result on securities	€ 0	€ 0
<b>Total financial expenses</b>	<b>€ 0</b>	<b>€ 71,444</b>
<b>TOTAL INCOME</b>	<b>€ 79,617</b>	<b>€ 149,766</b>
<b>EXPENDITURE</b>		
<i>Institution's expenses</i>		
Bank charges	€ 4,092	€ 4,145
Auditor's fee	€ 3,025	€ 3,025
<b>Total institution's expenses</b>	<b>€ 7,117</b>	<b>€ 7,170</b>
<i>Financial expenses</i>		
Unrealised capital result on securities	€ 29,210	€ 0
Realised capital result on securities	€ 0	€ 7,646
<b>Total financial expenses</b>	<b>€ 29,210</b>	<b>€ 7,646</b>
<i>Transfer of income</i>		
Subsidy of Sackler Chair	€ 100,000	€ 100,000
<b>Total transfer of income</b>	<b>€ 100,000</b>	<b>€ 100,000</b>
<b>TOTAL EXPENDITURE</b>	<b>€ 136,327</b>	<b>€ 114,816</b>
<b>RESULT FOR THE YEAR</b>	<b>€ 56,710-</b>	<b>€ 34,950</b>

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## EXPLANATORY NOTES TO THE ANNUAL REPORT

### GENERAL

According to article 11 of the statutes of the Foundation, an account is hereby given of the financial management for 2015. The Foundation was statutorily established on 21 May 2002.

### Capital

The capital allocated to realizing the aims of the Foundation is formed of:

- a. the sum ("Endowment sum") allocated by the Donors listed below for the realization of the Foundation's aims. Donors:
  - La Fondation Raymond et Beverly Sackler / The Raymond and Beverly Sackler Foundation (Canada);
  - Raymond & Beverly Sackler Stiftung (Basel, Switzerland);
  - The Research Foundation (Bermuda)
- b. the sum allocated by the Leiden University for the realization of the Foundation's aims.
- c. other subsidies, gifts and donations, including:
- d. that which is received through testamentary dispositions or legacies;
- e. that which is received in other ways.

### Income from the Endowment sum

- a. The Board of the Foundation is authorized to use the income received from the Endowment sum, but not the Endowment sum itself, to reimburse the costs arising directly from the establishment and maintenance of the above-mentioned chair and the associated position of professor.
- b. If the income from the Endowment sum is greater than the specified costs, the excess sum will be added in the next financial year to the Endowment sum and shall form part of it.
- c. In contrast, if the specified costs are greater than the income from the Endowment sum, the excess sum will be paid from the sum received from Leiden University.
- d. The sum received from the University of Leiden will at least match the total sum received from the Donors.
- e. The Board of the Foundation is **not** authorized to use the Endowment sum, to establish an usufructs for the benefit of another, to pledge the Endowment sum or to use it in any other way for security for the payment of debts or liabilities of others.

### GENERAL PRINCIPLES FOR COMPILING THE ANNUAL ACCOUNT

The annual account is compiled on the grounds of the Guidelines for Annual Reporting 640 for entrepreneurs without profit ambitions (the relevant principles are therefore equivalent to the principles applicable to the university on the grounds of the Guideline for Annual Reporting 660 for educational institutions).



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## PRINCIPLES FOR EVALUATION OF ASSETS AND LIABILITIES AND THE DETERMINATION OF THE RESULT

### General principles

The principles applied for the assessment of assets and liabilities and the determination of the result are based on historic costs, with the exception of the financial instruments. Unless otherwise mentioned, assets and liabilities are included at nominal value.

An asset is included in the balance sheet when it is probable that the future economic advantages will accrue to the organization and the value of this can be determined.

A liability is included in the balance when it is probable that the settlement of this will be accompanied by an outflow of resources and the extent of the amount can be determined reliably.

The income and expenditure are ascribed to the period to which they relate. The annual account is prepared in Euros.

The preparation of the annual accounts requires that the management should formulate evaluations, and should make estimates and assumptions that influence the application of principles and the reported value of assets and obligations, and profits and losses. The actual results may vary from these estimates. The estimates and underlying assumptions will be assessed on a continuous basis. Revisions of estimates will be included in the period in which the estimate is revised and in future periods for which the revision has consequences.

Benefits will be included in the profit and loss account when an increase in the economic potential of an asset or a reduction of an obligation has taken place, of which the extent can be determined reliably. Costs will be processed when a reduction in the economic potential, together with a reduction of an asset or an increase of an obligation, has taken place, of which the extent can be determined reliably.

### Changes in accounting policy

#### *Change in accounting policy for the disclosure from financial fixed assets to current assets*

Until 1 January 2015 the securities were stated as financial fixed assets. As the securities are held for sale the securities should be presented as current assets. There is no retrospective of this change in accounting policy on the net assets as at 1 January 2015.

### Bonds

The individual bonds are valued against the market price on the balance sheet date. Adjustments in the valuations are recognized in the statement of income and expenditure.

### Trade receivables

The trade receivables amount does not include any amount due for a period exceeding one year.

### Accounts receivable and debts

Fair value of accounts receivables and short term debts are included against amortized cost price and they do not deviate significantly from their nominal amounts.

### Cash



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Cash are included at nominal values and are available for discretionary spending.

#### **Other reserves**

Each year the business results achieved will be added to or deducted from the 'Other reserves' business result. This reserve is fully available in line with the objectives of the Foundation. No distinction is made in the articles between reserves for discretionary spending and fixed reserves nor between specific objectives and/or restricted spending options.

#### **Basis for determination of the result**

##### **Sponsoring proceeds based on Barters**

In case of a barter transaction ('Barter') the proceeds shall only be processed if, on the one hand, the barter involves services which are not comparable in nature and if, on the other hand, the proceeds of these obtained 'barthers' may be determined in a reliable manner.

##### **Subsidy**

Subsidies are awarded in accordance with the stipulations in the Foundation's articles. Unconditionally awarded subsidies are recorded as a charge in the year in which they have been awarded. Conditionally awarded subsidies will be recorded as obligations which are not evidenced by the balance sheet, in case not all the conditions have yet been complied with on the balance sheet date.

##### **Appropriation of the result for the year**

According to the article of the statutes, a positive result for the year will be added in the next financial year to the initial capital in ratio of the "Endowment sum" and of the "Leiden University sum". In the current financial year a positive operating result will be added to the balance sheet "Other reserves" and is available to the aims of the Foundation.

In case of an negative operating result the excess sum will be paid from the sum received from Leiden University.

##### **Determination of the results**

The balance of the profits and losses will be determined as the difference between the balance of profits and losses on the one hand and the costs incurred in exploitation on the other hand.

##### **Transfer of income**

Transfer of income is awarded in line with the statutory stipulations of the Foundation. Unconditional subsidies are accounted for as expenditure. Conditional subsidies are included as obligations not taken from the balance, if all or some of the conditions have not been met on the balance date.



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SACKLER FOUNDATION

NOTES TO THE BALANCE SHEET AS AT 31 DECEMBER 2015

	2015	2014
<b>CURRENT ASSETS</b>		
<b>Bonds</b>		
Bonds as at 1 January	€ 2,376,896	€ 2,287,166
Additions	€ 0	€ 325,932
Disposals	€ 0	€ 300,000-
Unrealised capital result on securities	€ 29,210-	€ 71,444
Realised capital result on securities	€ 0	€ 7,646-
<b>Total Bonds</b>	<b>€ 2,347,686</b>	<b>€ 2,376,896</b>
<b>Accounts receivable</b>		
Coupon interest	€ 43,947	€ 43,947
Bank interest	€ 0	€ 200
<b>Total accounts receivable</b>	<b>€ 43,947</b>	<b>€ 44,147</b>
<b>Cash</b>		
NL67 RABO 0161959652 payment account	€ 2,154	€ 5,239
NL16 RABO 0301709440 investment account	€ 99,844	€ 0
Schreflen account	€ 0	€ 124,066
<b>Total cash</b>	<b>€ 101,998</b>	<b>€ 129,305</b>
<b>EQUITY</b>		
Sackler part (49,9%)	€ 1,138,869	€ 1,138,869
Leiden University part (50,1%)	€ 1,143,434	€ 1,143,434
<b>Total initial capital</b>	<b>€ 2,282,303</b>	<b>€ 2,282,303</b>
Sackler part (49,9%)	€ 139,212	€ 139,212
Allocation from Other reserves	€ 17,440	€ -
<b>Subtotal Additional capital (Sackler part)</b>	<b>€ 156,652</b>	<b>€ 139,212</b>
Leiden University part (50,1%)	€ 10,189-	€ 87,765
Allocation from Other reserves	€ 17,510	€ 97,954-
<b>Subtotal Additional capital (Leiden University part)</b>	<b>€ 7,321</b>	<b>€ 10,189-</b>
<b>Total Additional capital</b>	<b>€ 163,973</b>	<b>€ 129,023</b>
Sackler part (49,9%) as at 1 January	€ 17,440	€ 0
Allocation to Additional capital	€ 17,440-	€ 0
Operating result	€ 0	€ 17,440
<b>Subtotal Other reserves (Sackler part)</b>	<b>€ 0</b>	<b>€ 17,440</b>
Leiden University part (50,1%) as at 1 January	€ 17,510	€ 97,954-
Allocation to Additional capital	€ 17,510-	€ 97,954
Operating result	€ 56,710-	€ 17,510
<b>Subtotal Other reserves (Leiden University part)</b>	<b>€ 56,710-</b>	<b>€ 17,510</b>
<b>Total Other reserves</b>	<b>€ 56,710-</b>	<b>€ 34,950</b>
<b>SHORT TERM DEBTS</b>		
Costs/subsidy Sackler Chair	€ 100,000	€ 100,000
Bank expenses	€ 1,040	€ 1,047
Auditor's charge	€ 3,025	€ 3,025
<b>Total Short term debts</b>	<b>€ 104,065</b>	<b>€ 104,072</b>

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**SIGNATURE OF ANNUAL REPORT 2015**

Leiden,

2016

Prof. dr. C.J.J.M. Stolker  
President

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Drs. H.W. te Beest  
Secretary-Treasurer

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Prof. dr. S.E. Buitendijk  
Member of the Board

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**Other information****Payment of members of the Board**

The members of the Board do not receive any emoluments of the Sackler Foundation.

**Employees**

The Sackler Foundation has no employees.

**Report of incidents after the balance sheet date**

No incidents occurred that had consequences for the balance sheet date.

**Appropriation of the result for the year**

According to the article of the statutes, a positive result for the year will be added in the next financial year to the initial capital in ratio of the "Endowment sum" and of the "Leiden University sum". In the current financial year a positive operating result will be added to the balance sheet "Other reserves" and is available to the aims of the Foundation.

In case of an negative operating result the excess sum will be paid to the sum received from Leiden University.

**Appropriation of the 2014 result**

The 2014 annual accounts were adopted in the Board meeting held on June 30<sup>th</sup>, 2015. The Board meeting has added the result 2014 of € 34,950 to the other reserves.

**Motion for appropriation of the result of the financial year 2015**

The Board proposes to appropriate the achieved negative result of € 56,710 as follows. The negative result 2015 of € 56,710 will be paid from the other reserves, the Leiden University part. The above motion has been incorporated in the annual accounts accordingly.

**NOTES TO THE BALANCE SHEET**

	2015	2014
<b>Allocated yield to "Other reserves"</b>		
Sackler part (49,9%)	€ 0	€ 17,440
Leiden University part (50,1%)	€ 56,710-	€ 17,510
<b>Total allocation operating result</b>	<b>€ 56,710-</b>	<b>€ 34,950</b>



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**AUDITOR'S REPORT**



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Appendix 1 SPECIFICATION BONDS AS AT 31<sup>ST</sup> DECEMBER 2015

## Specification bonds as at 31 December 2015

EUROBONDS	STOCK VALUE				PAID IN EUR	UNREALEAISED DIFFERENCES
	NOMINAL VALUE	CURRENCY	STOCK VALUE			
ABN AMRO 13/23 2,5%	100,000	EUR	108.300%	108,519	103,986	4,533
Danone 2013/2019 1,375%	100,000	EUR	103.535%	104,301	99,648	4,653
Duitsland 2011/2022 2%	200,000	EUR	111.415%	226,786	210,600	16,186
EON 2009/2016 5,5%	330,000	EUR	100.210%	347,898	350,922	-3,024
Eur Fin Stab Facility 2011/2016 2,75%	100,000	EUR	102.710%	102,905	102,050	855
Heineken 2009/2016 4,625%	250,000	EUR	103.455%	261,228	257,794	3,434
IBM Senior 2012/2019 1,375%	100,000	EUR	103.835%	103,993	98,520	5,473
McDonalds 2013/2023 2%	100,000	EUR	103.950%	105,114	96,495	8,619
Nederland 2007/2017 4,5%	365,000	EUR	107.435%	399,722	401,702	-1,980
Optus Finance 2009/2020 3,5%	100,000	EUR	111.715%	112,738	100,721	12,017
Procter and Gamble 2005/2020 4,125%	100,000	EUR	117.605%	117,875	111,547	6,328
Schiphol 2011/2021 4,43%	100,000	EUR	118.975%	121,965	104,643	17,322
Tennet 2011/2023 4,625%	100,000	EUR	123.360%	127,326	120,509	6,817
Wolters Kluwer 2014/2024 2,5%	100,000	EUR	105.730%	107,315	101,437	5,878
TOTALEUROBONDS				2,347,686	2,260,574	87,112

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